

**MIAMI-DADE EXPRESSWAY AUTHORITY (MDX)**

**BOARD OF DIRECTORS MEETING  
TUESDAY, DECEMBER 6, 2016  
4:00 PM**

**WILLIAM M. LEHMAN MDX BUILDING  
3790 NW 21<sup>ST</sup> STREET  
MIAMI, FLORIDA 33142**

**SUMMARY MINUTES**

**Members Present**

Louis V. Martinez, Esq., Chair  
Shelly Smith Fano, Vice Chair (vía phone)  
Rick Rodriguez Piña, Treasurer  
Leonard Boord  
Vincent T. Brown, Esq.  
Maurice A. Ferré  
Alfredo L. Gonzalez, Esq.  
Maritza Gutierrez (vía phone)  
Arthur J. Meyer  
Javier L. Vázquez, Esq.  
Cliff Walters  
Luz Weinberg

**Members Absent**

James Wolfe, P. E., District VI Secretary

**Staff**

Javier Rodriguez, P.E., Executive Director  
Marie Schafer, Chief Financial Officer  
Juan Toledo, P.E., Director of Engineering  
Steve Andriuk, Director of Toll Operations  
Carlos M. Zaldivar, Esq., General Counsel  
Francine Steelman, Esq., Associate General Counsel  
Helen Cordero, Manager of Procurement and Contracts Administration  
Mario Diaz, Public Information Manager  
Maria Luisa Navia Lobo, Board Secretary

**Consultants**

Finance: Randy Topel, First Southwest Co.  
Transportation: Albert Sosa, HNTB (GEC-A)  
Rick Crooks, EAC Consultants (GEC-B)  
Luis Ajamil, Bermello, Ajamil & Partners, Inc. (GEC-A)

**CALL TO ORDER & ROLL CALL**

Chair Martinez called the meeting to order. Ms. Navia Lobo called the roll and announced that a quorum of the MDX Board was present.

**PLEDGE OF ALLEGIANCE**

Chair Martinez asked Mr. Ferré to lead in the Pledge of Allegiance.

**APPROVAL OF AGENDA**

The agenda was approved as presented.

**DECLARATIONS OF VOTING CONFLICTS**

Mr. Zaldivar asked Members if there were any voting conflicts regarding the items on the Board Agenda. No conflicts were declared.

**CITIZEN COMMENT**

There were no comments.

**APPROVAL OF SUMMARY MINUTES**

- Board Meeting of October 25, 2016

Mr. Vazquez moved to approve the Summary Minutes. Mr. Meyer seconded the motion. The motion was unanimously approved.

**EXECUTIVE DIRECTOR'S REPORT**

Mr. Rodriguez briefed Members on the following issues that occurred after the Board meeting of October 25, 2016: MDX continues to meet the transportation needs of the community by delivering mobility projects on-time and on-budget; every construction project that MDX is working on is on-schedule and on-budget; the Dolphin Station Park and Ride Project groundbreaking ceremony is scheduled for January 2017; and the procurement for the signature bridge is underway and the selection is scheduled for the spring of 2017.

Pursuant to the request by the Joint Budget & Finance Committee, staff will create a plan to recover the \$3million revenue loss resulting from Hurricane Matthew. The recovery plan will not impact public safety but will identify savings and potential deferrals will be presented at the next Committee meeting in January 2017.

**GENERAL COUNSEL'S REPORT**

Mr. Zaldivar reported on the MCM 1 case stating that an appellate hearing is scheduled for January 23, 2017.

**MPO REPRESENTATIVE REPORT**

Mr. Ferré reported that the MPO is moving forward with its SMART Plan. A committee will be going to Los Angeles and Seattle to view the transit systems in January 2017.

## **TREASURER'S REPORT**

Mr. Rodriguez Piña introduced the Treasurer's Report. Ms. Schafer reported that overall revenues for October 2016 (the fourth month of the fiscal year) are below the forecast by \$3.8 million, an impact caused by Hurricane Matthew of \$1.1 million due to toll suspension; and an additional \$2.4 million when the system was turned-on but uncollectable because the tolls were not reinstated by the State. Overall year to date revenue is below the forecast by \$3.2 million. Prior to October, traffic was running approximately 2% above the forecast. Expenses are below the budget. Overall net revenues are \$34.3 million, which is below the forecast by \$2.1 million.

## **COMMITTEE REPORTS**

- Joint Budget & Finance and Operations Committee, 11/30/16

The Committee Reports were waived.

## **CONSENT AGENDA**

Travel Approval:

- January 26-27, 2017 trip to Orlando, FL by Board Member Weinberg and Executive Director Rodriguez to attend the TEAMFL/FTC Annual Joint Meeting.

Ms. Navia Lobo informed Members that Mr. Walters would be added to the travel approval. Mr. Ferré moved to approve the Consent Agenda as amended. Mr. Vazquez seconded the motion. The motion was unanimously approved.

## **REGULAR AGENDA**

- A) Approval of Fiscal Year 2016 CAFR, Disposal of Fixed Assets & Other Assets and Contribution of Assets to Other Entities (Endorsed by the Joint Budget & Finance and Operations Committee on 11/30/16)

Mr. Zaldivar read the agenda item into the record.

Mr. Rodriguez thanked Ms. Schafer and Mr. Diaz for putting together the CAFR and the Popular Annual Financial Report (PAFR). Mr. Rodriguez Piña informed Members the item was thoroughly discussed at the Committee meeting. He moved to approve the FY 2016 CAFR and disposal of Fixed Assets and other Assets. Ms. Weinberg seconded the motion. The motion was unanimously approved.

- B) MDX "SMART 836" Designation

- Approval of MDX Resolution No. 16-25 Designating a Portion of SR 836 between LeJeune Road and NW 137<sup>th</sup> Avenue as "SMART 836" (Endorsed by the Joint Budget & Finance and Operations Committee on 11/30/16)

Mr. Zaldivar read the agenda item into the record. Ms. Weinberg moved to approve Resolution No. 16-25. Mr. Brown seconded the motion. The motion was unanimously approved.

C) Presentation and Adoption of the MDX Strategic Master Plan (SMP)

Mr. Zaldivar read the agenda item into the record. Mr. Rodriguez introduced the item and asked Mr. Ajamil to make a short presentation of the SMP. Mr. Ajamil informed Members that the theme from the beginning of the SMP has been Mobility, Quality of Life and Economic Development.

He gave a brief history of the plan development, which began in 2014 when MDX began the process of developing a Strategic Master Plan (SMP). Three subcommittees were formed to focus on the various aspects of the plan. The projects committee identified a variety of projects that would improve mobility, access and enhance economic development. The technology committee looked at emerging technologies that could improve mobility, enhance the commuter experience, improve safety and possibly become a revenue source for MDX. The finance committee looked at diversifying the revenue streams at MDX by not only looking at tolling, but evaluating intermodal center development, parking revenues and transportation redevelopment zones. The three committees met multiple times in 2014 and in early 2015. On March 25, 2015, the work of the three committees culminated in what was called a Mid-Point meeting where all new projects, finance/revenue opportunities and technology ideas came together at a Board of Directors (BOD) workshop. During this workshop, the BOD agreed that all future SMP meetings would be held as full BOD workshops. In February 2016, the BOD held a workshop to begin to put the pieces together. Each project was discussed and possible funding/finance strategies were considered. In addition, an evaluation mechanism was discussed that would consider the feasibility of each project. In April 2016, the BOD again met in a workshop to select and prioritize the projects and develop a basic implementation plan.

Mr. Ajamil presented a four-minute introductory video that explains the plan. Members thoroughly discussed the item and Mr. Ajamil entertained questions from Members.

Ms. Weinberg moved to approve the MDX Strategic Master Plan. Mr. Rodriguez Piña seconded the motion. The motion was unanimously approved.

[The MDX 2040 SMP Implementation Plan, 2040 SMP Technical Report and 2040 SMP Appendix are filed with the Board Secretary]

**INFORMATIONAL ITEM**

A) Procurement Report

B) Communications Report

**CHAIR'S COMMENTS**

Mr. Martinez congratulated the newly elected Members of the Miami-Dade Delegation, Mayor Gimenez, Commissioner Joe Martinez, BCC Chair-elect Bovo and BCC Vice Chair Elect Edmonson.

He informed Members that the Cash-Back checks were mailed this week, 52,000 registered frequent users will be receiving their checks. The new enrollment date for the 2017 Frequent User Program is January 11, 2017 to March 31, 2017

Mr. Martinez thanked the Members for their time and wished all a Happy Holiday.

**ANNOUNCEMENTS**

- Board of Directors Meeting, 1/31/17 at 4:00 p.m., William M. Lehman MDX Building, MDX Board Room

**ADJOURNMENT**

Chair Martinez adjourned the Meeting. Summary Minutes prepared by Maria Luisa Navia Lobo, Board Secretary.